



University Housing and Energy: Making Universities Into Functioning Communities

The benefits to university students of the home-like feel of a dormitory and the simplicity and dependability of plugging in a laptop and connecting to WiFi are made possible only through the careful planning and significant resources spent delivering a college's or university's social infrastructure. As educational institutions across the country recruit a new wave of students who expect technology, sustainability, and first-class amenities—and provide power to the facilities that offer such features—they are facing a new set of challenges.

With one of the most sophisticated groups of lawyers in the country focused on public-private partnerships (P3s) and infrastructure, Ballard Spahr has the relevant, market-current experience colleges and universities need to plan, execute, and protect their student housing, energy generation, and other social infrastructure investments, while delivering on their ambitious plans and mission.

Attorneys in Ballard Spahr's P3/Infrastructure Group have successfully partnered with colleges and universities in the development and redevelopment of on- and off-campus residential facilities; the formation of legal structures to establish and govern relationships with private developers; and the drafting and negotiation of agreements from pre-development contracts through management and leasing contracts. We also have extensive experience using P3s to help education institution clients finance, build, improve, and operate their residential and energy facilities, and other social infrastructure.

We understand that student housing and energy projects aren't developed in isolation. We take into account the regional issues, local laws, political climate, and distinct market characteristics of each site and the mission of each educational institution. That perspective, coupled with our extensive experience in corporate governance, procurement, real estate, finance, litigation, public finance, and tax, gives us the skills and insight needed to help these institutions protect and preserve their housing and energy investments.

Howard University Energy: Ballard Spahr is currently representing Howard University in connection with the design-build-finance-operate maintain development of a new combined heat and power facility on campus.

Lehigh University: Ballard Spahr represented Lehigh University in connection with a P3 student housing development project with EDR (now Greystar).

University of Florida: Ballard Spahr is representing the University of Florida in connection with the P3 development of a new on-campus central energy plant as well as an electric substation and other related facilities. Ballard Spahr is drafting all of the procurement documents and project documents for the project.

Duquesne University Energy Center: Ballard Spahr represented Clearway Energy, Inc. in the acquisition of Duquesne University's combined heat and power facility.

Syracuse University Energy: Ballard Spahr served as P3 counsel to one of the shortlisted developers for the Syracuse University Energy privatization.

Drexel University: Ballard Spahr represented Drexel University in the development of a \$100 million-plus student housing project that includes a 361,200-square-foot mixed-use student housing and retail project along Drexel's Chestnut Street corridor.

Harvard University: Ballard Spahr created a fully integrated suite of procurement, consultant, design professional, and construction contracts that reflect best industry practices, project delivery methods, and technological advancements.

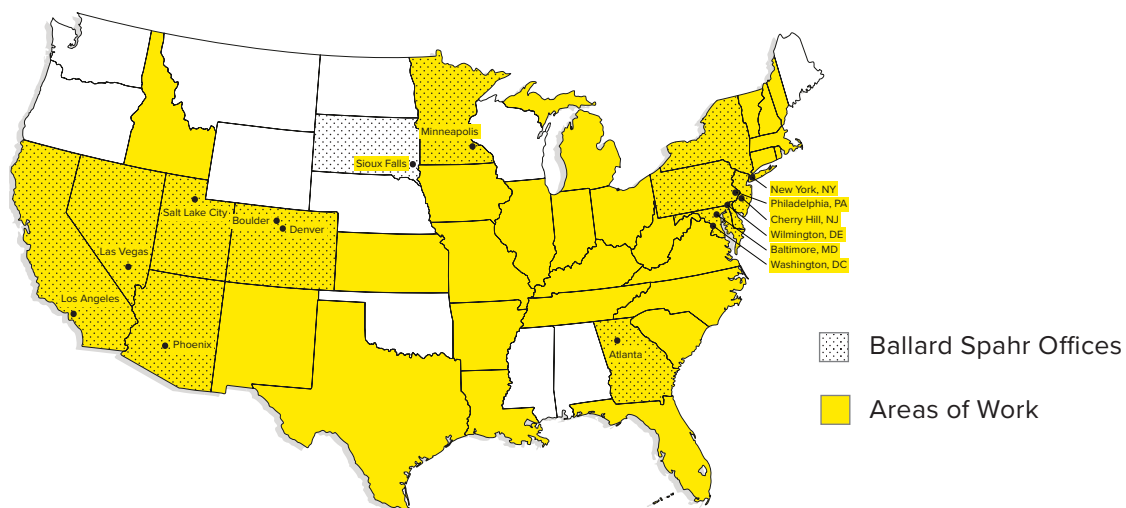
New Science Center at Harvard University:

Ballard Spahr drafted and negotiated an owner's representative agreement, an architect agreement, and a construction management agreement for a one million-square-foot science education and research facility in the Allston section of Boston.

University of Idaho: Ballard Spahr serves as lenders' counsel to the winning consortium of Sacyr Plenary Utility Partners Idaho LLC in a \$225 million monetization under a 50 year lease and concession of the university's steam plant and energy generating facilities. We served as counsel to the credit facility provider, hedge provider, and the noteholders.

La Salle University: Ballard Spahr serves as counsel to a La Salle University in a proposed monetization transaction for its on-campus energy system.

Areas of Relevant University Housing and Energy Work



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