



11th Annual Green Infrastructure Conference Panelist Profiles Wednesday, October 25, 2023

Welcoming Remarks



William Rhodes

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William C. Rhodes leads the firm's Education Industry Group and its Municipal Recovery Initiative. Bill regularly represents issuers, broker-dealers, and investors in all areas of public finance, with an emphasis on the offering of high-yield (unrated) municipal securities.

Bill represents clients in the financing of public infrastructure, transportation, project financing, economic development, and public purpose facilities for governments and their authorities. His clients also include public and private secondary schools, colleges, and universities; health care systems; cultural institutions; and municipal- and investor-owned water, wastewater, and energy utilities. He also has extensive experience in affordable housing, including single-family mortgage finance and multifamily, military, and senior housing projects.

Bill regularly advises issuers, underwriters, municipal advisers, and investors in the evolving landscape of municipal securities regulation and enforcement, including regulatory compliance, primary and secondary market disclosures, and enforcement actions.

Panel 1: The Future of Green Bond Financing



Holly V. Horsley

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Holly Horsley advises issuers, underwriters, banks and borrowers in the structuring, issuance, offering, placement, remarketing, and restructuring of tax-exempt and taxable municipal securities and other debt instruments and derivatives. She is also Co-Leader of the firm's Ballard Women Business Resource Group and Co-Leader of the Public Finance Group's Independent, Parochial and Charter School Financings Team.

Holly serves as bond, borrower's, underwriter's, bank, and disclosure counsel to clients across the United States. Her practice focuses on tax-exempt and taxable conduit financings for hospitals and health care systems, higher education institutions, charter schools, continuing care retirement communities, and various not-for-profit organizations. She also has experience in affordable housing, including multifamily and senior housing projects.

Before joining Ballard Spahr, Holly worked at Foley & Judell LLP in New Orleans.



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Panel 1: The Future of Green Bond Financing (continued)



Damon Burns

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Damon Burns is an executive leader and entrepreneur with experience spanning the areas of investment banking, affordable housing, economic development, climate sustainability, and financial technology. His professional career began in 2004 and includes time as a banker serving public agencies, launching a financial technology startup, and public sector leadership. Since July 2016, he has served as Chief Executive Officer of Finance New Orleans, a quasi-governmental green financial institution with a mission to invest in climate resilient affordable housing and economic development projects that physically transform New Orleans.



Eli Hopson

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Eli Hopson is the Executive Director and Chief Operating Officer at the Coalition for Green Capital, which works to create and serve sustainable finance institutions that serve low income and disadvantaged communities. Previously Eli served as the inaugural CEO of the DC Green Bank, Vice President of Legal and Chief Compliance officer at Eagle Creek Renewable Energy and its predecessor Cube Hydro Partners. Hopson's experience also includes roles at Latham & Watkins LLP, the Union of Concerned Scientists, the U.S. House of Representatives Committee on Science, Georgetown Climate Center, and the Office of Energy Efficiency and Renewable Energy at the U.S. Department of Energy. He received his bachelor's degree and Masters of Engineering in environmental engineering from the Massachusetts Institute of Technology, and a law degree from the Georgetown University Law Center.



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Panel 1: The Future of Green Bond Financing (continued)



James McIntyre

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James McIntyre is the Chief Strategy Officer at Inclusive Prosperity Capital (“IPC”), a national non-profit focused on providing clean energy solutions to underserved communities and markets. James joined IPC in August 2021 from New York State Homes and Community Renewal (HCR) where he oversaw the State’s \$20+ billion single-family and multifamily affordable housing debt programs. James is recognized leader in ESG debt financing, developing and implementing award winning issuance practices at HCR, and serving on the inaugural global advisory board of Nasdaq’s Sustainable Bond Network. Prior to joining HCR, James helped develop the first online municipal bond broker-dealer, Neighborly. Before joining Neighborly, James was a public finance banker for fourteen years at UBS and Morgan Stanley. James graduated with High Distinction from the University of Michigan with degrees in Afroamerican & African Studies and Political Science. In July 2022, James was appointed by the New York State Senate to the board of the New York State Housing Finance Agency.

Keynote



Michael Gaughan

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Michael Gaughan became the Executive Director and Secretary of the Bond Bank in 2018. He is also the Executive Director of the Vermont Educational and Health Buildings Financing Agency. He is the Bond Bank’s representative to the State of Vermont’s Capital Debt Affordability Advisory Committee.

Michael was previously a Director for the National Development Council (NDC)—a national community development finance nonprofit and PNC where he served as a public finance banker focused on governmental, housing, and community facilities transactions.

Michael is on the Executive Committee of the City of Burlington’s Planning Commission, board member of the NESGFOA, and an advisor to the GFOA’s Committee on Economic Development and Capital Planning. He earned a Bachelor of Arts degree from Middlebury College and a Master of City Planning degree from the University of Pennsylvania.



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Panel 2: Insurance in a Green Infrastructure World



Lorene L. Boudreau

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Lorene (“Renie”) Boudreau assists clients in a variety of environmental litigation matters and provides counsel on regulatory and transactional matters. She is a co-leader of the firm’s Environmental, Social, and Governance (ESG) Team. Renie has been active in regulatory matters in the energy sector, including national rulemakings under the Clean Air Act and litigation in the U.S. Court of Appeals for the District of Columbia and the U.S. Supreme Court. She also counsels clients on oil and gas leasing and conveyancing matters, and has litigated oil and gas title disputes.

Renie also has experience handling environmental aspects of real estate and business acquisitions and divestitures, and public and project finance, through the representation of lenders, investors, developers, and underwriters, including counseling on issues relating to risks arising from potential environmental liabilities.

Renie represents pharmaceutical and chemical manufacturing companies in connection with CERCLA Superfund sites across the country, including at the Lower Passaic River Study Area and the Berry’s Creek Study Area. She represents her clients in litigation, in negotiations with the U.S. Environmental Protection Agency, and in allocations.



Viv Bennett

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Under the heading of Protection, **Viv Bennett** buys lands of ecological importance for the benefit of nature and people. To enhance and expand the conservation community, Viv also oversees the sale or donation of lands to federal and state conservation agencies or fellow land trusts. Viv has been responsible for the direct acquisition of over 16,300 acres during her 23 years at TNC plus another 3,000 acres of referred acquisitions to various agencies and fellow land trusts.

Under the heading of Conservation Strategies, Viv explores ideas and innovates results. Viv is most focused on people and nature, including but not limited to how to best connect the two, how to address sustainability and resiliency, exploring new and different ways of working, constantly learning and testing. Through this lens, Viv has partnered with the global reinsurance industry to promote the economic benefits of adopting nature-based solutions to mitigate flooding; creates or serves in multiple coalitions and networks including but not limited to managing an initiative to install 100 radiotelemetry motus towers in under five years in the middle Mississippi River reach; and leads two very large floodplain projects (17,000 acres at Dogtooth Bend in southwestern Illinois and the L536 Large Scale Levee Setback in northwestern Missouri), just to name a few.



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Panel 2: Insurance in a Green Infrastructure World (continued)



Raghuveer Vinukollu

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Raghuveer Vinukollu is a Senior Vice President (Climate Resilience and Solutions Lead) at Munich Reinsurance America, Inc. (“Munich Re”) based in Princeton, New Jersey. He is a member of the Strategic Products team and also a core member of the Nat Cat Solutions group focusing on development of innovative products designed to cover various natural catastrophe exposures.

Prior to joining Munich Re, Raghuveer worked at Swiss Re where he began his reinsurance career as a Natural Hazard specialist, developing probabilistic models for Flood and Storm Surge perils. He later transitioned to the Facultative Programs unit as a Property Reinsurance Underwriter.

Raghuveer has a PhD in land surface hydrology from Princeton University and has often expressed his thoughts on the impact of flooding on personal property and local businesses. He is a passionate advocate for climate adaptation and resiliency with emphasis on the role of insurance and public private partnerships in building resilient communities. Raghuveer is also one of the members of the California Climate Insurance Working Group.

Panel 3: Demystifying C-PACE: How to Successfully Leverage C-PACE Financing for Green Infrastructure Improvements



Katie Leesman

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Katie Leesman counsels clients on complex business transactions, with an emphasis on energy project finance, public-private partnership (P3) projects, project development and acquisition, related financings, and associated federal and state energy regulatory matters. Katie is experienced with numerous project technologies, including commercial, utility-scale, residential-scale photovoltaic systems, and community solar projects.

Before entering law school, Katie worked as a legal policy analyst for Dell Inc.'s government affairs group. She served internships with the Federal Energy Regulatory Commission's Office of Administrative Litigation in the summers of 2009 and 2010. In spring 2010, she was a law clerk to the Office of Enforcement and Compliance, National Planning, Measures, and Analysis of the U.S. Environmental Protection Agency.



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Panel 3: Demystifying C-PACE (continued)



Lisa Shulock is Director of Commercial Programs for the Philadelphia Energy Authority (PEA). PEA is the C-PACE Program Administrator for Philadelphia. Lisa has managed the C-PACE program since 2020. She also leads PEA's commercial solar initiative. She is an experienced program director with expertise in sustainability and clean energy. Her previous roles include program consultant to Indigenized Energy, research project manager at Penn State, and sustainability consultant for several design and engineering firms. She is an accredited LEED AP O+M. Lisa was elected to the Green Building United Board of Directors in 2019 and currently serves as Chair. Lisa has her MBA from Yale University and B.A. from the University of Vermont.

Lisa Shulock

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Molly Skilton has over 20 years of commercial real estate lending experience and is currently a Vice President of Community Development Lending at Citizens Bank. Since joining the Citizens team she has concentrated her efforts in both ground up and adaptive reuse construction projects in the tristate area. Prior to Citizens Bank, Molly had various lending and underwriting roles in Philadelphia and Western PA. Molly currently sits various non-profit credit committees and is a member of multiple industry groups.

Molly Skilton

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Panel 3: Demystifying C-PACE (continued)



Shelah Wallace has over 15 years of commercial real estate lending experience and is the Senior Director of Originations for NJ, PA, and DE, at Nuveen Green Capital where she has originated over \$130mm in CPACE projects over the last 2 years. Prior to joining Nuveen Green Capital, Shelah had various lending roles including Commercial Real Estate Lender for Capitol Bank, VP Commercial Real Estate Loan Officer for Bancorp Bank, and Senior Investment Analyst for PGIM Real Estate. Additionally, Shelah spent many years working as an advisor to commercial real estate developers, aiding in structuring their JV partnerships, and helping raise debt and equity. Shelah received a BS in Economics from the Wharton Undergraduate program at the University of Pennsylvania.

Shelah Wallace

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Closing Remarks



Sandra Nichols Thiam is an attorney specialized in developing and implementing effective legal and policy approaches to solve sustainable development challenges. She conducts innovative research in these fields and is a skilled project manager with practical field experience. She has 16 years experience in strategic program development, promoting rule of law and good governance in natural resources sectors, advocating for communities, advising governments on comparative best practices, and designing and implementing training programs for a broad spectrum of stakeholders including high-level government officials. She has worked across the United States, Latin America and the Caribbean, Africa, Asia and internationally on a broad range of topics including resource rights, forest legality and enforcement, biodiversity protection, climate mitigation and adaption, and on the nexus between natural resource management and peacebuilding. In addition to serving as the Vice President for Research & Policy, she is also ELI's Director of Judicial Education.

Sandra Thiam

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